



# A.P. MOLLER - MAERSK GROUP

## FACTS

### Background

A.P. Møller - Mærsk A/S was established in the Danish town of Svendborg in 1904, when 28-year-old Mr Arnold Peter Møller together with his father, Captain Peter Mærsk Møller, bought a second-hand steamer of 2,200 tons dead weight. On the death of his father in 1965, Mr Mærsk Mc-Kinney Møller assumed the leadership of the A.P. Møller - Maersk Group which, thanks to initiative, foresight and enterprise, developed into a major international business.

In 1993 Mr Mærsk Mc-Kinney Møller withdrew from the day-to-day management handing over the responsibility to Mr Jess Søderberg. In 2003 Mr Michael Pram Rasmussen took over the chairmanship after Mr Mærsk Mc-Kinney Møller. The partnership named A.P. Møller, with Mr Mærsk Mc-Kinney Møller as senior partner, is the registered managing owner of A.P. Møller - Mærsk A/S.

### Business activities

The A.P. Møller - Maersk Group comprises A.P. Møller - Mærsk A/S and subsidiaries. The group employs more than 110,000 people in over 125 countries including Dansk Supermarked Group and other companies within the following main areas:

- **Container shipping and related activities**, a market leader in worldwide container services, agency, logistics and terminal activities etc. under the brand names Maersk Line, Maersk Logistics, Safmarine and APM Terminals. Maersk Line and Safmarine operate more than 550 container vessels, hereof more than 220 owned. APM Terminals operates more than 45 terminals.

- **Tankers, offshore and other shipping activities** offering solutions for the transport of crude oil, refined products and gas; various supply vessel activities (including anchor-handling, platform supply and cable laying); drilling activities with mobile production units and drilling rigs, including advanced jack-up rigs, salvage and towage activities as well as door-to-door transport and inter-European freight and passenger transport under the brand names Maersk Tankers, Maersk Supply Service, Maersk Contractors, SvitzerWijsmuller and Norfolkline. Excluding SvitzerWijsmuller's vessels, the segment operates more than 260 vessels and rigs, hereof more than 140 owned.

- **Oil and gas activities.** Mærsk Olie og Gas has production activities in Denmark, United Kingdom, Qatar, Algeria and Kazakhstan and exploration activities in the North Sea (Denmark, United Kingdom, Norway and Germany), North Africa (Algeria and Morocco), West Africa (Angola), the Middle East (Oman), South America (Brazil, Surinam and Colombia) and Central Asia (Turkmenistan).

- **Retail activity**, comprising supermarkets and hypermarkets in Denmark, Germany, United Kingdom, Poland and Sweden. Dansk Supermarked incorporates, among others, the Føtex stores, the Netto stores and the Bilka hypermarkets.

- **Shipyards, other industrial companies, operation of aircrafts, etc.**, include shipyards in Denmark, Germany and the Baltic countries, industrial production of plastic products, Star Air engaged in contract parcel flying in Europe and 50% ownership of Martinair Holland engaged in air freights and charter service for passengers.

## Management

The Executive Board consists of: Jess Søderberg (Group CEO), Knud E. Stubkjær, Tommy Thomsen, Thomas Thune Andersen, Eivind Kolding, Søren Skou, Claus V. Hemmingsen and Søren Thorup Sørensen (Group CFO). The Executive Board is in charge of the A.P. Møller - Maersk Group's day-to-day management.

## Share capital

The share capital is DKK 4,395.2 million divided into DKK 2,197.6 million A-shares and DKK 2,197.6 million B-shares. Each class consists of shares of DKK 1,000 each. A few shares of DKK 500 are still in circulation. The only difference between A- and B-shares is that A-shares have voting rights. Each A-share of DKK 1,000 gives the right to two votes.

### Shareholders with more than 5% of share capital or votes.

Shareholders according to the Danish Companies Act section 28a end of June 2006 are:

	Share capital	Votes
A.P. Møller og Hustru Chastine Mc-Kinney Møllers Fond til almene Formaal, Copenhagen, Denmark	40.7%	49.8%
A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond, Copenhagen, Denmark	10.7%	14.0%
Mærsk Mc-Kinney Møller, Copenhagen, Denmark	3.6%	6.4%
Den A.P. Møllerske Støttefond, Copenhagen, Denmark	2.9%	5.9%
Companies within the A.P. Møller - Maersk Group (own shares)	6.4%	0.0%

## Market capitalisation

Total market capitalisation by end of August 2006 DKK 211 billion (USD 36.3 billion).

## Listing

A.P. Møller - Mærsk A/S is listed on the Copenhagen Stock Exchange and has more than 51,000 registered shareholders.

The trading symbols are MAERSK A and MAERSK B.

## Financial key figures

### Amounts in DKK million

	2005	2004	2003	2002	2001
<i>Revenue</i>	208,702	159,544	157,884	152,281	149,925
<i>Profit for the year</i>	20,206	28,256	20,875	10,794	6,532
<i>Total assets</i>	284,846	181,673	163,782	171,249	178,577
<i>Equity, A.P. Møller - Mærsk A/S's share</i>	123,406	102,216	83,125	78,619	75,857
<i>Return on equity after tax</i>	17.8%	30.4%	25.7%	13.9%	9.6%
<i>Equity ratio</i>	43%	56%	51%	46%	43%

### Amounts in DKK

<i>Earnings per share, DKK</i>	4,883	6,841	5,044	2,601	1,615
<i>Cash flow from operating activities per share, DKK</i>	8,100	7,098	6,392	6,032	6,544
<i>Dividend per share, DKK</i>	550	450	300	200	150

## Contact information

A.P. Møller - Mærsk A/S  
Esplanaden 50  
1098 Copenhagen K  
Denmark

**Phone:** + 45 3363 3363  
**Fax:** + 45 3314 1515